

# Good Neighbors Global Annual Report 2025



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## Good Neighbors Global Annual Report 2025

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**Cover**  
Good Neighbors sponsored children  
in Good Neighbors Tanzania  
| Photo © David Choi



# Foreword

Something quietly troubling is happening across many parts of the world today. People are more connected than ever — digitally, informationally, instantaneously — and yet we are witnessing growing fragmentation: trust eroding, social bonds weakening, and increasing numbers of people feeling excluded from decisions shaping their lives. As AI and digital transformation accelerated at extraordinary speed in 2025, conflict, climate shocks, economic instability, and sharp reductions in development funding deepened uncertainty. As systems advanced, many communities continued to face a reality marked not by acceleration, but by fragility and disconnection.

In moments like this, organizations like Good Neighbors must ask an honest, fundamental question: Are we here simply to deliver services to communities — or are we here to help communities become stronger authors of their own future? These are not the same thing, and the difference will shape the future of development itself.

Across 50 countries, Good Neighbors worked alongside approximately 8.2 million children and community members through programs in child protection, education, health, livelihoods, climate resilience, and humanitarian response. What encouraged me most was not only the scale of our work, but the growing evidence that communities themselves are becoming stronger leaders of change.

In Myanmar, local volunteers were among the first to respond when the earthquake struck — not simply because they were mobilized, but because they were already embedded in those communities. In Nepal, children from our Child Clubs raised their voices on national platforms as advocates for their own futures. In Kyrgyzstan, women who had built leadership through community development committees stepped into elected public office. These stories point toward the same truth: communities should not be defined only by their needs, but also recognized for their resilience and capacity to lead.

This conviction matters even more as we look ahead. Technology will continue to transform institutions, economies, and humanitarian systems — but no technology can substitute for the trust built within communities, the dignity that comes from genuine participation, or the human relationships that allow people to endure hardship together. These are not secondary outcomes of development. They are its most essential foundations.

Over the past 35 years, Good Neighbors has invested deeply in exactly this — and it is this investment, not programs alone, that allows communities to keep moving forward long after individual projects end. None of this is possible without the dedication of staff and volunteers across more than 50 country offices, the partnership of governments, institutions, and corporations, and the trust of supporters and donors. To every staff member, partner, donor, and community member who continues this journey with us — thank you. Together, we are not simply delivering programs — we are helping build communities where people can support one another, participate meaningfully, and move forward with dignity.

The challenges before us are real. But I remain convinced: when people trust one another, participate together, and remain rooted in community, even difficult times can become the beginning of new possibilities. I look forward to continuing this journey together.



**Mina Choi**

**Secretary General**  
Good Neighbors  
Global Partnership Center

# Who We Are

Good Neighbors is an international humanitarian and development organization founded in 1991, and beyond that, a global movement driven by people. We bring individuals, communities, and institutions across diverse regions together to address social challenges and build inclusive and resilient societies.

At the core of our work is a simple belief: sustainable change happens when people participate, take ownership, and act together. We believe real change goes beyond delivering services. We build systems, strengthen local capacity, and enable communities to sustain impact over time. We engage people across all contexts, regardless of background or circumstance, to contribute to building stronger communities. Through collective action, we create environments where social cohesion thrives and communities lead their own development.

## What We Do

01

### Child Protection

In accordance with the UN Convention on the Rights of the Child (UNCRC), Good Neighbors ensures the promotion and protection of child rights and provides community-based holistic support in education, health, welfare, and social participation.



02

### Community Development

Good Neighbors empowers local leadership and promotes community-led initiatives. Our development programs comprehensively address education, health, water and sanitation, advocacy, and social economy.



03

### Emergency Relief and Humanitarian Assistance

Good Neighbors provides rapid assistance for people in crisis and delivers long-term solutions through preparedness, anticipatory action, and the humanitarian-development-peace nexus.



04

### Climate Change

Good Neighbors responds to climate change by promoting mitigation, adaptation, and community resilience. We work with communities to reduce environmental risks, promote sustainable natural resource management, and strengthen disaster preparedness and response.



## How We Work

01

### Child Rights

Promotion, protection, and respect for the rights of the child form the foundation of all Good Neighbors' operations. Based on the Convention on the Rights of the Child, Good Neighbors identifies, supports, and empowers neglected children, women, and communities while working to uphold and fulfill their rights.



02

### Advocacy

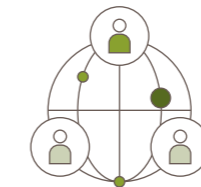
To address the root causes of social challenges, Good Neighbors aims to support structural transformation of society by improving laws and policies and implementing concrete steps for good governance. Such efforts include behavior change, advocacy campaigns, legislative advocacy, and policy implementation that drive sustainable social change.



03

### Network

Good Neighbors establishes sustainable networks that capitalize on expertise and resources. Our network spans the full spectrum of development, from local communities to volunteers, partner organizations, academic institutions, sector specialists, businesses, central and local governments, regional actors, and international organizations.



04

### Community Empowerment

Good Neighbors empowers people and transforms communities so that the initiatives of its programs are led by the people it works with, and the results of its work are owned by the communities it supports. Community Development Committees (CDCs) and child groups serve as both drivers and outcomes of socio-economic empowerment.



05

### Member Participation

Good Neighbors expands its movement globally by actively encouraging people to join its mission. As a member-centered organization, it ensures accountability through the active participation and engagement of its members.



# Our Impact in 2025

## 8,226,644

children and community members reached through sustainable development and humanitarian programs



## 2,266,443

people received humanitarian protection and support



## 1,275,637

children gained access to quality education



## 1,677,138

people engaged in child rights and protection initiatives



## 1,732,621

people accessed essential health services



## 176,543

people strengthened their economic resilience



## 647,457

people benefited from improved water and sanitation



## 295,208

people engaged in climate action and resilience efforts



## 495,831

community members with improved access to Maternal and Child Health (MCH) services and reproductive health education



## 1,352,785

community members contributed to peacebuilding and social cohesion initiatives



# Where We Work

Good Neighbors has implemented community development and humanitarian assistance initiatives in 50 countries worldwide.



## Country Presence

### Asia-Pacific

**23** countries

- Afghanistan
- Australia
- Bangladesh
- Cambodia
- China
- India
- Indonesia
- Japan
- Jordan
- Korea
- Kyrgyz Republic
- Laos
- Mongolia
- Myanmar
- Nepal
- Pakistan
- Philippines
- Sri Lanka
- Taiwan
- Tajikistan
- Thailand
- Timor-Leste
- Vietnam

### Africa

**15** countries

- Burundi
- Cameroon
- Chad
- Ethiopia
- Ghana
- Kenya
- Madagascar
- Malawi
- Mozambique
- Niger
- Rwanda
- South Sudan
- Tanzania
- Uganda
- Zambia

### Americas

**9** countries

- Canada
- Chile
- Dominican Republic
- El Salvador
- Guatemala
- Mexico
- Nicaragua
- Paraguay
- USA

### Europe

**3** countries

- Romania
- Ukraine
- United Kingdom



## Global Office

- Global Partnership Center (California)
- Global Partnership Center Korea Office (Seoul)
- UN Cooperation Office (Geneva)
- East Asia Regional Coordination Office (Manila)
- West Asia Regional Coordination Office (New Delhi)
- Africa Regional Coordination Office (Nairobi)
- Latin America and the Caribbean Regional Coordination Office (Guatemala City)

# Children's Voices Drive Change

Good Neighbors works to protect children from violence, abuse, and neglect by strengthening child protection systems and building safe, supportive environments within communities. We partner with families, caregivers, and educators, while empowering children to understand their rights and take an active role in their own protection. In 2025, the most powerful evidence of this work was not found in numbers alone, but in children themselves: speaking up, advocating for their rights, and helping create safer spaces for one another.



**802,113**

children protected from violence, abuse, neglect, and exploitation

**337,882**

children and community members increased child rights awareness

**537,143**

community members engaged in advocacy efforts to strengthen child protection systems

## Child Club Advocacy Secures Government Budget for Child Protection in Nepal

In Nepal's Bajura District, child marriage had long determined the course of girls' lives before they had the chance to choose their own futures.

Good Neighbors Nepal supported Child Clubs and Girls' Groups across Bajura District, equipping 2,115 children to design and lead their own awareness campaigns. Girls who had once remained silent stood in front of neighbors, parents, and local leaders through street dramas, community gatherings, and peer-to-peer outreach, reaching more than 1,400 community members.

The children compiled their demands into a 12-point document and submitted it directly to local government. Budhiganga Municipality responded by providing NPR 3,000,000 (approximately \$22,500) in funding to child protection initiatives, and reported child marriages in the project area declined sharply.

Girls who were once unheard are now speaking up and leading change in their communities, backed by strengthened systems that protect rights and expand opportunities, supported by Good Neighbors Nepal.



## Peer Support Opens Space for Young People to Speak in Mongolia

In Mongolia, many adolescents struggle silently with emotional and personal difficulties, often unable to seek help because of stigma surrounding mental health. Good Neighbors Mongolia trained young people with lived experience to become peer supporters, equipping them to lead group counseling sessions in schools and local communities across Darkhan-Uul and Orkhon provinces.

In 2025, 17,764 people participated in peer-led activities, with many young people speaking openly about their emotions and experiences for the first time.

“When I heard a peer supporter talk about his struggles, and how he managed his emotions, I felt goosebumps. I realized we shared the same struggle. For the first time, it felt really good. I was not alone.” A participant in a peer counseling session, Mongolia



One peer supporter's story was later captured in a documentary that received the Best Project Award at the Inspiring Asia Micro Film Festival 2025. The \$100,000 prize will be used to train a new cohort of peer supporters, develop a replicable methodology manual, and establish a peer supporter network across schools and communities in Mongolia.



## Every Child, Without Limits

Good Neighbors believes every child deserves access to quality education, regardless of where they are born. We remove barriers to learning, whether geographic, digital, or economic, by creating safe learning environments, supporting teachers, and working with local governments to create lasting change. In 2025, our work reached children across diverse contexts, from kindergartens in remote mountain villages to digital classrooms on islands accessible only by boat.

**1,275,637**

children with improved access to quality education

**96,273**

children and community members developed essential life skills to improve their quality of life

**3,334,247**

children empowered through global citizenship education

### ICT Libraries Expand Digital Learning Access in Island Communities, Philippines

In Tingloy, a remote island in Batangas province reachable only by boat, many students grew up without access to libraries, computers, or reliable learning resources. For children living far from urban centers, geography often shaped the limits of their educational opportunities.

Through the Good Library Project, Good Neighbors Philippines transformed five school libraries into digital learning spaces, each equipped with computers, educational software, and structured ICT programs, reaching 1,952 students and 53 teachers. For many children, it was their first experience

using digital educational tools and accessing interactive learning resources.

Nearly all participating teachers completed training in digital instruction, and many are now incorporating ICT tools into their regular classroom teaching. Over time, the libraries evolved beyond reading spaces to become some of the most active and valued learning environments within their schools.



### Bilingual Teachers Help Ethnic Minority Children Stay in School in Thailand

The initiative was about narrowing the digital divide for children living in geographically isolated communities, ensuring that distance does not determine the quality of a child's education or future opportunities. Across the Philippines, this commitment has reached 6,942 learners through ICT and digital literacy programs.

In the mountainous communities of northern Thailand, many children from ethnic minority groups grow up speaking languages different from Thai, the country's official language. In the highland communities of Chiang Rai, this gap follows children into the classroom, where lessons are taught in a language they do not understand. Many fall behind early and eventually leave school.

Good Neighbors Thailand supported the placement of bilingual teachers recruited directly from local communities across 15 schools, reaching approximately 700 ethnic minority students. Speaking both the children's native language and Thai, these teachers became trusted bridges between students, schools, and families.

These teachers did more than translate lessons. They kept children engaged, supported families, and helped ensure that students continued their education.

“After the bilingual teacher joined the class, my son has improved significantly. He enjoys school much more than before.” | Namee, mother of Pa Sae, a Lahu-speaking student in Chiang Rai, Thailand

Rather than bringing in outside solutions, Good Neighbors Thailand strengthened the capacity of communities to support children's learning in ways that reflected their own language, culture, and everyday realities.



### A Community-Built Kindergarten Brings Early Education to a Remote Village in Kyrgyzstan

In Kotormo village, Kyrgyzstan, the nearest kindergarten was more than 10 kilometers away. For families without cars, in a region where winters are harsh and transport is scarce, that long distance meant many young children simply could not attend. Good Neighbors Kyrgyzstan worked alongside the community to build the village's first kindergarten, bringing early education within reach for the first time.



“In winter, we would wait in the cold for a ride that sometimes never came, and we would just turn around and go home. Now, our children can finally go to school. They come home talking and laughing, more alive than I have ever seen them.”

| Albina Abdyrahmanova, parent, Kotormo village, Kyrgyzstan



# Communities Sustaining Health and Safe Water

Good Neighbors works to ensure that essential health services, clean water, and hygiene support reach those who need them most. We strengthen community health systems, train local health workers, and address the social barriers that keep people, especially women and girls, from accessing care. Health becomes lasting when communities are equipped to sustain these systems themselves.

1,732,621

children and community members improved access to essential health services

647,457

community members improved access to safe water sources and sanitation

495,831

community members with improved access to Maternal and Child Health (MCH) services and reproductive health education

## Community-Led Action Transforms Menstrual Health Practices in Cameroon

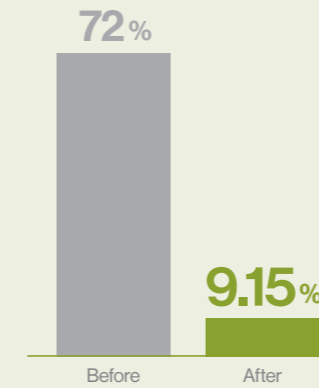
In Mehe Village, Cameroon, menstruation had long been surrounded by silence and stigma. For many women and girls, deeply rooted beliefs associated menstruation with impurity, making it difficult to speak openly about menstrual health or access proper hygiene support.

A locally produced comic book made menstrual health information more accessible and easier to discuss, while Training of Trainers (ToT) sessions engaged not only women but also men and boys to encourage shared understanding and responsibility.

At the center of the initiative was a women's empowerment center that began producing reusable sanitary pads locally, helping improve both access and sustainability. Across the community, 1,500 hygiene kits were distributed to women and girls, while Menstrual Hygiene Day brought together 1,617 community members to challenge long-standing taboos collectively.



Women associating menstruation with impurity



## Sustainable Access to Clean Water Through Solar-Powered Community Systems in Pakistan

In Pakistan, where floods are a recurring reality, access to safe drinking water became a daily struggle after groundwater sources were contaminated. Women and children often spent more than an hour walking each way to collect clean water, turning one of the most basic daily needs into a physically exhausting and time-consuming task.

To help communities regain reliable access to safe water, Good Neighbors Pakistan installed solar-powered water stations across seven communities, reaching 11,341 people. What once required hours of travel was reduced to less than ten minutes, allowing families, especially women and children, to spend more time on education, livelihoods, and other priorities instead of water collection.

Beyond infrastructure, community WASH committees were established in each village, and local technicians were trained in system operation and maintenance. The goal was not only to provide water, but to build the community ownership and capacity to sustain the system long after the project ended.



## From Local Roots to Sustainable Livelihoods

Good Neighbors recognizes that lasting economic change begins with local people and local systems. By working alongside farmers, cooperatives, and local enterprises, efforts focus on building economies where value remains within communities and where shared progress strengthens regional resilience. In 2025, that meant local harvests reaching the children who lived closest to where they were grown, and grain crossing borders to reach families before crises took hold.



176,543

community members strengthened their economic capacity

129,143

people increased their income across 791 cooperatives

64,962

people provided with economic capacity-building opportunities

### A Social Enterprise Turns Local Grain into School Meals in Rwanda

In Rwanda, school feeding programs had long depended on food sourced from outside the communities they were intended to support. While meals reached students, the economic benefits of those programs rarely reached the local farmers and producers living around the schools themselves. As a result, communities were feeding children without strengthening the local livelihoods that families depended on.

AGrowth, a social enterprise founded by Good Neighbors Rwanda, helped communities build a stronger connection between local agriculture and school feeding. By 2025, AGrowth had grown into a self-sustaining operation capable of milling 6,000 tons of corn annually, supplying institutional partners across the region. This capacity was turned directly toward local needs: as the food supply partner for Good Neighbors' School Feeding Project, AGrowth delivered 187 tons of corn flour to 18 schools



across Rwanda three times a year.

Reliable access to food supported concentration in the classroom, encouraged regular attendance, and created a more stable learning environment. At the same time, locally sourced and processed food helped ensure that the benefits of the program remained within the community itself.

Rather than relying solely on external supply systems, the initiative helped strengthen a locally rooted value chain, connecting farmers, local enterprises, and schools in ways that reinforced both community livelihoods and child well-being.

### The Africa Grain Network Connects Seven Countries to Build Food Resilience Before Crisis Strikes

Across seven sub-Saharan African countries, Tanzania, Kenya, Rwanda, Uganda, Zambia, Malawi, and Mozambique, farmers and cooperatives are increasingly affected by shifting harvest patterns, price fluctuations, and imbalances in food supply and demand.



To address this gap, Good Neighbors established the Africa Grain Network (AGN), connecting 330 cooperatives and 42,132 members across seven countries in sub-Saharan Africa.

Each month, cooperatives receive Grain Forecast reports containing production estimates, domestic supply shifts, and cross-border price analysis, enabling more informed and forward-looking decision-

making. In 2025, total cooperative sales across the network reached \$4,574,905.

The value of regional coordination became especially visible during the 2025 food shortages in Malawi. Through AGN's cross-border network, 125 tons of climate-smart corn, produced by Zambia's Chiwena cooperative using climate-smart agriculture (CSA) methods, were mobilized and delivered to affected communities in Malawi, reaching approximately 2,000 households.

Rather than responding to food insecurity in isolation, the initiative helped strengthen a regional system where communities, cooperatives, and markets could respond more quickly and collectively to supply challenges.

### Strawberry Farmers Build Stability Through an Integrated Value Chain in Paraguay

In Areguá, Paraguay, small-scale strawberry farmers faced two barriers: no capital to invest, and no reliable buyer at harvest. Fusiones SRL, a social enterprise established by Good Neighbors Paraguay, addressed both. Its microfinance unit Alcanza provided agricultural loans, while its food processing unit Frutiguá purchased the harvest directly and turned it into value-added products. Financing, production, and market access, connected in one model.

“ I have grown strawberries for 20 years. My family's livelihood depends on this land, but every harvest season used to bring uncertainty. Through Alcanza, I was able to invest in my farm properly for the first time. With Frutiguá as a buyer, I stopped worrying about what would happen to what I grew. Now I can plan for the next season.

— Sixto Paredes, Strawberry Producer, Areguá, Paraguay



## Building Resilience Through Local Action

Good Neighbors believes that climate change and environmental degradation are issues of justice that directly affect people's health, livelihoods, and future opportunities. We work with communities to strengthen resilience, promote sustainable environmental practices, and support long-term systems change through climate adaptation, renewable energy, environmental education, and community-led action. In 2025, communities across diverse contexts took part in locally driven initiatives that helped build safer, more resilient, and sustainable futures for the next generation.

**184,688**

people participated in climate change mitigation activities

**110,520**

people participating in climate change adaptation and resilience initiatives

**54,300**

farmers practicing climate-smart agriculture

**56,220**

community members with strengthened climate change awareness



### Students Convert Plastic Waste into School Furniture in Vietnam

Across six middle schools in Vietnam, students took action to address the growing challenge of plastic waste in their communities. Through student-led environmental clubs, Good Neighbors Vietnam equipped 3,700 students to collect discarded plastic and transform it into resources that could benefit other children.

In total, 1,000 kilograms of waste plastic were transformed into 60 sets of desks and chairs, donated directly to schools in underserved areas where children had been learning without adequate classroom furniture.

By placing students at the center of the initiative, Good Neighbors helped foster a model where young people were not only learning about environmental responsibility, but actively shaping solutions that improved both their communities and the learning conditions of other children.

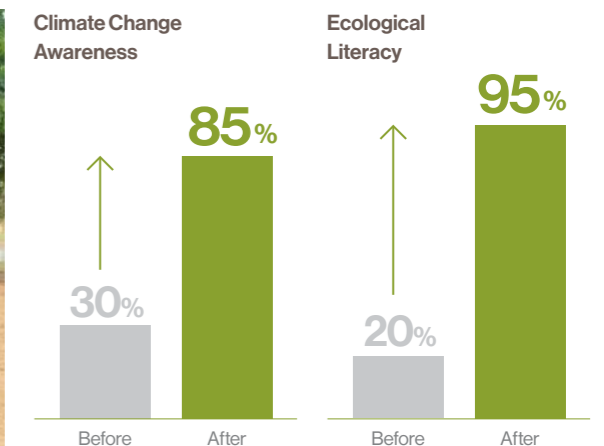


### School-Based Reforestation Builds Environmental Awareness in Niger

In the Sahel region of Niger, daily dependence on wood and charcoal for fuel has gradually placed growing pressure on local forests and farmland. As trees disappeared, communities faced increasing land degradation and greater vulnerability in livelihoods already dependent on fragile millet production.

Across 20 schools in Hamdallaye and N'Dounga communes, 1,500 students planted and cared for 3,000 fruit and forest trees, with each child taking responsibility for a tree of their own. Schools that had never planted a single tree took part in tree-planting activities for the first time.

More than restoring trees, the initiative helped cultivate a stronger sense of environmental responsibility within communities, empowering children to become active participants in building a more resilient and sustainable future.





# Reaching People in Crisis, Building Pathways to Recovery

Good Neighbors believes that humanitarian crises demand more than immediate relief, they require protecting human dignity while helping communities recover and rebuild with resilience. We respond to disasters, displacement, and humanitarian crises through integrated humanitarian assistance that supports immediate survival while strengthening long-term preparedness and recovery systems. In 2025, Good Neighbors worked across 28 countries, from earthquake-affected communities in Myanmar to conflict zones in Gaza and displacement settings in Ukraine, providing psychosocial support, gender-based violence prevention, and cash assistance that restored not just immediate needs, but also dignity and the capacity to recover.

## Global Crisis Response in 2025

In 2025, Good Neighbors responded to crises across 28 countries, delivering emergency relief, strengthening anticipatory systems, and supporting long-term recovery and resilience.



**308,661**

people provided with natural disaster response support

**1,571,709**

refugees and internally displaced persons (IDPs) supported

**386,073**

children and community members received disaster preparedness training

## Psychosocial Support Restores Safety and Dignity in Crisis Contexts

In 2025, Good Neighbors provided psychosocial support, gender-based violence prevention, and protection assistance across multiple crisis contexts, from Rohingya refugee communities in Bangladesh, to children living amid ongoing conflict in Gaza, to war-affected communities in Ukraine.

Among those reached was Maung Thar Chaw, a 12-year-old boy from Nyaungshwe, Myanmar. On March 28, 2025, a magnitude 7.7 earthquake struck the country, one of the most powerful to hit the region in decades, displacing thousands of families. Thar Chaw fled a collapsing pagoda as tremors began.

Good Neighbors Myanmar established Child-Friendly Spaces (CFS), dedicated safe environments where children could receive structured care away from the chaos of displacement. Through these spaces, trained facilitators delivered Psychosocial Support (PSS) programs, using structured activities and, where needed, therapeutic approaches such as Cognitive Behavioral Therapy (CBT) to help children process trauma and rebuild emotional stability. Emergency food distribution reached 129,018 people in parallel.

For Thar Chaw, the Child-Friendly Space was where his worries and fears began to fade. It was having a space where someone was trained to listen.



## Anticipatory Action Builds Community Resilience Before Disaster Strikes in the Philippines

The Philippines experiences around 20 typhoons each year, and for 16 consecutive years has ranked as the world's most disaster-prone nation according to the World Risk Index. In provinces like Eastern Samar, communities do not ask whether a disaster will come. They ask when.

Good Neighbors Philippines built that capacity in Eastern Samar by establishing Community Response Teams (CRTs) across six municipalities, directly benefiting more than 126,010 residents.

When Typhoon Fung-wong (Uwan) made landfall in 2025, these pre-positioned response mechanisms enabled 5,543 people to receive timely emergency assistance without delay. Women responders received specialized training in sexual and reproductive health and Gender-Based Violence (GBV) case management, ensuring that the most vulnerable were protected both before and after crisis.

## Community-Led Recovery Bridges Relief and Development in Syria

In Aleppo, Syria, years of conflict left schools in ruins, communities fragmented, and livelihoods disrupted. Good Neighbors responded not only by providing reconstruction materials, but by placing communities at the center of the rebuilding process. Through school rehabilitation efforts, 825 households (4,125 people) received direct support, while community members participated actively in reconstruction activities that helped restore essential infrastructure and generate income opportunities.

The rebuilding process became more than physical rehabilitation. As schools reopened and communities worked together again, the initiative helped create pathways from emergency response toward livelihood recovery, community resilience, and longer-term stability.



## Strengthening Local Governance from Within

Good Neighbors believes lasting change is driven from within communities, not delivered from the outside. It begins when communities have the structures, confidence, and collective agency to shape their own futures. We work in partnership with communities, local governments, and organizations to strengthen governance systems grounded in participation, accountability, and shared ownership. In 2025, across 33 countries, the most meaningful change took place not in reports, but in the moments where communities led decisions that shape their lives.

**386**

Community Development Committees actively operated across GN program areas

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**8,552**

community members active as governance leaders, local council members, and volunteers

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**1,352,785**

community members participated in peacebuilding and social cohesion activities

### Community-Led Development Strengthens Local Governance in Kyrgyzstan

In Osh and Batken regions of Kyrgyzstan, many rural communities had long been left out of decisions that shaped their own villages. Roads, water systems, and schools were built without communities at the table, and women in particular rarely had a voice in public life.

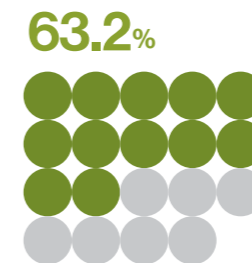
Good Neighbors Kyrgyzstan launched the Integrated Rural Development Project (IRDP) across 30 villages from 2021 to 2025, aiming to change that from the ground up. The project was built around four areas: strengthening basic infrastructure, expanding opportunities for women, improving agricultural livelihoods, and deepening local governance.

At the center of this approach were Village Development Committees (VDCs), established in all 30 villages as the primary vehicle for community-led planning and decision-making. These committees worked directly with local governments to identify priorities, mobilize resources, and oversee construction. Across 30 infrastructure projects, including water systems, irrigation canals, kindergartens, and health centers, local governments and residents co-financed 60.4% of total costs, demonstrating a level of ownership rarely seen in rural development programs.

Women's leadership grew alongside the infrastructure. Through 30 Women's Development Centers, 9,211 residents participated in gender equality, financial literacy, and leadership training. By the end of the project, 19 VDC members had been elected to local councils, 12 of them women, many for the very first time.

Good Neighbors Kyrgyzstan did not build these villages. The communities built them, with Good Neighbors providing the structure, support, and training to make it possible.

Percentage of women among VDC members elected to local councils



# Every Step Matters

In 2025, Good Neighbors organized charity runs across five countries, Guatemala, Paraguay, Korea, the Philippines, and Indonesia, bringing together runners, families, and corporate partners around a shared purpose. Each campaign mobilized local communities while channeling proceeds into local programs addressing issues such as menstrual health, climate resilience, access to clean water, and community wellbeing.

9,870

runners participated

5

countries joined



## Guatemala

In Guatemala, menstrual health remains a barrier to girls' education. Good Neighbors Guatemala organized "Good Run 2025" under the theme "Ciclos que Florecen" (Cycles That Flourish), bringing together 390 participants. With seven corporate partners, all proceeds supported menstrual health programs for girls.

## Paraguay

In Paraguay, many communities lack safe spaces for sports and recreation. Good Neighbors Paraguay organized "Good Run 2025" with 800 participants, directing all proceeds toward a community sports complex in Puerto Antequera that benefits more than 4,000 residents.



## Korea

For children living in Mongolia's drought-prone regions, climate change is not a future threat but a daily reality. Good Neighbors Korea hosted the "Good Neighbors Race" in Seoul, bringing together approximately 6,000 participants across running, walking, and virtual race formats. All proceeds were directed toward reforestation efforts in Mongolia and mangrove restoration in Indonesia, supporting communities on the front lines of climate change.



## Philippines

For many families in vulnerable communities across the Philippines, access to basic healthcare remains out of reach. Good Neighbors Philippines organized "The Good Run" in Manila in 2025, bringing together 1,500 runners, volunteers, and community members around a shared commitment to health and community resilience. All proceeds were directed toward child and community health programs in Good Neighbors Philippines' project areas.



## Indonesia

In the remote communities of East Nusa Tenggara, Indonesia, children walk long distances to access water that is frequently unsafe to drink. Good Neighbors Indonesia organized "Run & Rise 2025," engaging 1,100 runners to raise awareness and mobilize support. All proceeds were directed toward clean water infrastructure projects serving communities in the region.



# From Girls' Clubs to the Global Stage

On July 15, 2025, Good Neighbors and the Ontario Council for International Cooperation (OCIC) co-hosted an official side event at the UN High-Level Political Forum on Sustainable Development (HLPF 2025), convened under the theme "Leaving No One Behind." With SDG 5 on gender equality among the goals under in-depth review, five girls from four countries took the stage, not as recipients of aid, but as advocates and leaders shaping change in their own communities. Through Girls' Clubs and Child Rights Monitoring Groups, each had challenged barriers affecting children and young people in her community. Their stories, shared in their own voices, reflect the power of child and youth-led action.

## Nepal — Chhaya & Shrijana

Growing up in Budhiganga, we watched our friends disappear from school one by one, married off before they ever had the chance to dream. We formed Khodalbada Kishori Samuha not because anyone told us to, but because we knew we had to. At first, people dismissed us, but that same year, we intervened to stop a child marriage case in our own community. With Good Neighbors, we found our voice.



## Tajikistan — Noziyai

When we started in 2014, people told us football was not for girls, that we belonged in the kitchen, not on the field. But we trained harder, competed locally, then regionally, and eventually nationally. Last year, I scored the winning goal in Saudi Arabia as our national flag rose. Today, Girls' Football Teams exist in 15 schools across our district, and more than 180 girls proudly wear their jerseys. Good Neighbors didn't just give us footballs. They gave us the space to dream.



## Uganda — Apolot

Growing up in Jinja, girls were not allowed to speak up about issues that affected them. When a girl suffered violence, elders decided her fate, and no one objected. But through Good Neighbors Uganda, we became Girls' Ambassadors, training boys and girls together on menstrual health, counseling peers through personal challenges, and engaging parents through community dialogues that shifted their mindset. Boys who once laughed at girls during their periods now help make reusable pads. Girls who dropped out are back in school. We started from our peers, and now we're influencing how policies are made.



## Korea — Yewon

In Korea, children spend over 600 minutes a day sitting in classrooms, yet physical education happens only once or twice a week. My friends and I didn't wait for adults to notice. Through Good Neighbors Good Motion, we raised our findings at press conferences and policy meetings. Child-sized public bikes were introduced in Seoul, a Child Health Promotion Support Act was passed, and our suggestions were included in Korea's national education plan. Small voices, when joined together, can spark powerful change.



# Global Partnerships

In 2025, Good Neighbors implemented a total of 89 partnership projects in cooperation with 22 global partners.



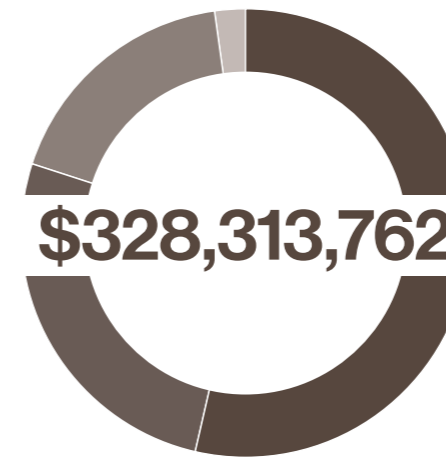
# Financial Report

## Revenue

- Private Contributions 53.6%
- Gifts-in-Kind 26.4%
- Government Grants 17.8%
- Other Income 2.2%

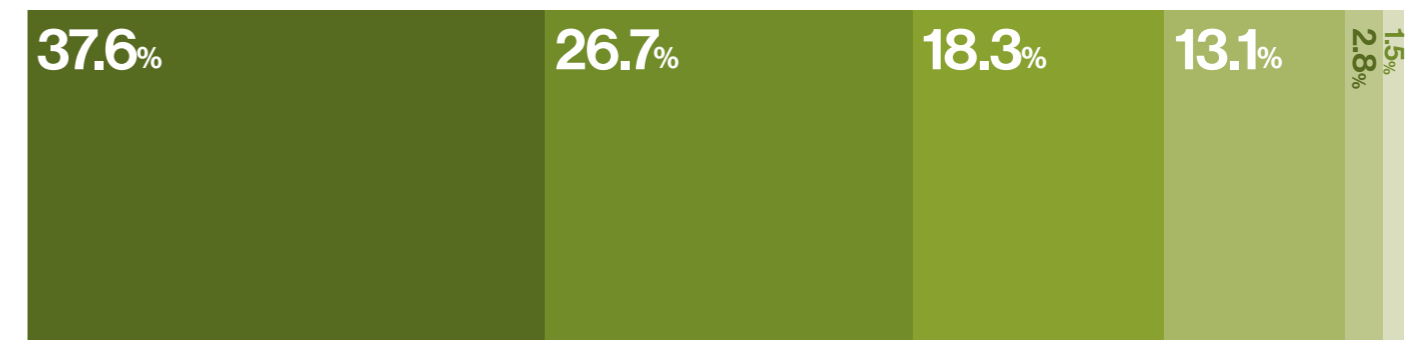
## Expenditure

- Program Services 86.8%
- Fundraising 7.5%
- Administration 3.4%
- Designated Fund for 2026 projects 2.3%



## Program Services

- Education 37.6%
- Health & WASH 26.7%
- Income Generation 18.3%
- Humanitarian Relief 13.1%
- Advocacy 2.8%
- Community Partnership & Network Building 1.5%



This report presents consolidated financial data from all Good Neighbors entities. For more financial information, please visit → [www.goodneighbors.org/accountability](http://www.goodneighbors.org/accountability)

# Accountability

## Accountability Standards

- Comply with relevant laws and regulations and disclose our financial statements;
- Conduct regular monitoring and evaluation of operations;
- Strictly manage information of the people who partner with us;
- Build transparent and healthy organizational cultures by strengthening the whistleblowing system;
- Recruit employees based on our ethical standards and periodically conduct ethics training for all staff members;

## Safeguarding

Good Neighbors is committed to upholding the highest safeguarding standards through a zero-tolerance approach to all forms of abuse, exploitation, and harm. Safeguarding is a shared responsibility among all staff, partners, and board members, with clear protocols for risk assessment, reporting, and confidentiality. The organization prioritizes the best interests of children and vulnerable adults, ensures their active participation, and responds to any concerns with dignity and survivor-centered care. By fostering a safe and respectful culture, managing risks systematically, and holding all actors accountable, Good Neighbors embeds safeguarding at the core of its programs and operations.

If you would like to report a safeguarding concern or suspected violation, please contact our Safeguarding Focal Point at [safeguarding@goodneighbors.org](mailto:safeguarding@goodneighbors.org). All reports will be treated with strict confidentiality and handled in accordance with our safeguarding procedures.

Good Neighbors upholds a high standard of accountability to all stakeholders, including the communities we serve and our partners, through professional, transparent, and sustainable operations. Good Neighbors is committed to maintaining a high level of accountability, as our core value states: We work with professionalism, and pursue financial and operational transparency. We embrace mutual accountability, ensuring that we are accountable to the people we serve and collaborate with.



 **Good Neighbors**